Examples Of Successful Strategic Alliances

examples of successful strategic alliances: Alliances Ard-Pieter de Man, 2014-02-10 A timely and practical guide that helps senior managers design successful strategic partnerships Strategic alliances are increasingly common among modern corporations and a hot topic in today's business schools. Alliance is a sophisticated guide to crafting successful partnerships, offering a combination of carefully designed checklists, up-to-date examples and scenarios from around the world, and the tools needed to ensure that all elements of an alliance are taken into account and fully assessed. Most managers don't have the experience or knowledge to create a functional alliance governance structure. This book fills that knowledge gap with a clear description of the proper implementation process. Ideal for business leaders engaged in building a corporate alliance and business school students Covers all of the available alliance structure, describes the building blocks of alliance design, and defines an effective process for managers constructing alliances Written by a leading expert on the subject who is a member of the Board of Directors of the Association of Strategic Alliance Professionals As the popularity and frequency of corporate strategic alliances grows, Alliance gives business leaders the insight and practical advice they need to ensure their partnerships benefit all parties.

examples of successful strategic alliances: The Collaboration Challenge James E. Austin, 2010-08-20 Presented by The Drucker Foundation Austin has uncovered the common elements and key strategies that make for effective collaborations.... In The Collaboration Challenge, he illuminates these key lessons for all leaders, and makes it possible for each of us to meet the collaboration challenge. —Frances Hesselbein, chairman of the board of governors, The Drucker Foundation, and John C. Whitehead, founder, The John C. Whitehead Fund for Not-for-Profit Management, Harvard Business School Austin has performed a valuable service for nonprofit organizations and their corporate partners by illuminating the dynamics of successful relationships. His useful book deserves to be widely read by leaders in both sectors concerned about increasing the effectiveness of their social action agenda. —Rosabeth Moss Kanter, Harvard Business School, author of World Class and Rosabeth Moss Kanter on the Frontiers of Management The entire nonprofit sector has been searching for the expertise and tools this book provides. Nothing else like it exists. —Bill Shore, executive director of Share-Our-Strength and author of The Cathedral Within and Revolution of the Heart In these complex times, when no organization can succeed alone, nonprofits and businesses are embracing collaboration for mutual benefits. Nonprofits are partnering with businesses to further their missions, develop resources, strengthen programs, and thrive in the competitive world. Companies are also discovering that alliances with nonprofits generate significant rewards: increased customer preference, improved employee morale, greater brand identity, stronger corporate culture, and higher innovation. In this timely and insightful book, James E. Austin provides a practical framework for understanding how traditional philanthropic relationships can be transformed into powerful strategic alliances. He offers advice and lessons drawn from the experiences of numerous collaborations, including Timberland and City Year; Starbucks and CARE; Georgia-Pacific and The Nature Conservancy; MCI WorldCom and The National Geographic Society; Reebok and Amnesty International; and Hewlett-Packard and the National Science Resource Center. Readers will learn how to: Find and connect with high-potential partners Ensure strategic fit with the partner's mission and values Generate greater value for each partner and society Manage the partnering relationship effectively

examples of successful strategic alliances: Strategic Alliances Among Health and Human Services Organizations Darlyne Bailey, Kelly McNally Koney, 2000 With a focus on relationship building, this book offers theoretical and practical information to organizations considering and negotiating this process. Throughout, the book employs actual case examples of health and human

services organizations nationally to illustrate core concepts and offer insights into why and how organizations are forming strategic alliances to fulfill their missions and better address the consumers' needs.

examples of successful strategic alliances: Alliance Advantage Yves L. Doz, Gary Hamel, 1998 After a decade of reeningeering and downsizing, many companies are leaner, more efficient, and acutely focused on their core business. Yet today's growth opportunities in global markets and new technologies demand a wider range of skills. More and more, firms must turn to alliances-often with their rivals-to meld the right resources for pursuing new opportunities. However, few managers are accustomed to working with undefined boundaries between collaboration and competition, with the need to combine unfamiliar skills, with networks of interdependent alliances, and with complex value creation strategies. Nor has their experience with traditional joint ventures prepared them for this world of intricate alliance webs. Alliance Advantage aims to help today's managers and their companies be more successful in their efforts to create, guide, and thrive with alliance strategies. Most conventional wisdom about alliances has focused on the formal design of bilateral alliances, devoting too little attention to the strategic underpinnings and too little commitment to building relationships. With Alliance Advantage, strategy experts Yves Doz and Gary Hamel convincingly argue that it is the strength of alliance strategies and the frequently overlooked internal processes that play the decisive role in shaping eventual outcomes. In a fundamentally new perspective on the way alliances are formed and managed, the authors reveal the analysis, processes, and partner interactions that enable allies to meet their strategic goals. Drawing on principles of strategy, organizational design, organizational learning, and collaborative management, this is the definitive resource for both understanding and leveraging the powerful advantages of alliances. Alliance Advantage provides both conceptual and practical tools for analyzing the design and performance of alliances. Here, for the first time, is a comprehensive guide that will help managers build new collaborations and improve existing ones. Each chapter examines a different aspect of an alliance, from selecting the right partners to minimizing conflicts to determining further commitments. Companies such as Xerox, Boeing, Honda, and Corning, among others, provide examples of successful and unsuccessful partnerships, painting a vivid picture of the conditions that can make or break an alliance. Successful alliances, say Doz and Hamel, require constant attention. With Alliance Advantage, they offer today's best opportunity to study, understand, and increase the effectiveness of strategic alliances.

examples of successful strategic alliances: U. S.-Japan Strategic Alliances in the Semiconductor Industry, 1993-06 Reviews the evolution of strategic alliances involving U.S. and Japanese companies in the semiconductor industry, and analyzes whether alliances can contribute to the renewal of an industry faced with stiff competition from Japan. Provides an overview of the changing nature of technology linkages in this important industry.

examples of successful strategic alliances: Remix Strategy Benjamin Gomes-Casseres, 2015-08-11 Create and capture value, no matter what path you've chosen. How to Create Joint Value Alliances, partnerships, acquisitions, mergers, and joint ventures are no longer the exception in most businesses—they are part of the core strategy. As managers look to external partners for resources and capabilities, they need a practical roadmap to ensure that these relationships will create value for their firm. They must answer questions like these: Which business combinations do we need? How should we govern them? Will their results justify our investments? Benjamin Gomes-Casseres explains how companies create value by "remixing" resources with other companies. Based on decades of consulting and academic research, Remix Strategy shows how three laws shape the success of any business combination: • First Law: The combination must have the potential to create more value than the parties could create on their own. Which elements from each business need to be combined to create joint value? • Second Law: The combination must be designed and managed to realize the joint value. Which partners best fit our strategic goals? How should we manage the integration? • Third Law: The value earned by the parties must motivate them to contribute to the collaboration. How will we share the joint value created? Will the returns shift over time? Supported

by examples from a wide range of industries and companies, and filled with practical tools for applying the three laws, this book helps managers design and lead a coherent strategy for creating joint value with outside partners.

examples of successful strategic alliances: Strategic Alliances, Mergers and Acquisitions J. M. Ulijn, Geert Duysters, Elise Meijer, 2010-01-01 Organizational flirts and marriages alliances, mergers and acquisitions are dramatic examples of how soft cultures can produce hard facts of success or failure. Decisions born from human vanity can lead to destruction of human capital. The chapters selected by Ulijn, Duysters and Meijer illustrate the many facets of organizational family life for the scholar and, hopefully, for the decision-maker who considers another move. Geert Hofstede, author of Culture s Consequences This unique book focuses on the link between different types of culture (national, corporate, professional) and the success of strategic alliances, mergers and acquisitions. Over the past decades we have seen a significant increase in the number of strategic alliances, mergers and acquisitions. Despite this proliferation many recent studies have reported high failure rates. This failure is often attributed to cultural differences between partners, which has led to a growing body of literature on the subject. To date, most of these studies have focused on national and corporate culture, whereas this book also places particular emphasis on the importance of culture at the professional level. The authors clearly show that all three levels of culture may have a profound impact upon the ultimate success or failure of alliances, mergers and acquisitions. Researchers in the field of international business, strategic management, and strategic alliances, mergers and acquisitions will find this book to be of invaluable interest. Managers in multinational corporations and international business students should also not be without this important resource.

examples of successful strategic alliances: Guide to Management Ideas and Gurus Tim Hindle, 2008-09-01 Good management is a precious commodity in the corporate world. Guide to Management Ideas and Gurus is a straight-forward manual on the most innovative management ideas and the management gurus who developed them. The earlier edition, Guide to Management Ideas, presented the most significant ideas that continue to underpin business management. This new book builds on those ideas and adds detailed biographies of the people who came up with them-the most influential business thinkers of the past and present. Topics covered include: Active Inertia, Disruptive Technology, Genchi Genbutsu (Japanese for Go and See for Yourself), The Halo Effect, The Long Tail, Skunkworks, Tipping Point, Triple Bottom Line, and more. The management gurus covered include: Dale Carnegie, Jim Collins, Stephen Covey, Peter Drucker, Philip Kotler, Michael Porter, Tom Peters, and many others.

examples of successful strategic alliances: Strategic Alliances Steve Steinhilber, 2008-11-03 As a top executive, you've almost certainly forged strategic alliances with other companies. Some of these deals have worked--but many others have likely failed. In fact, companies worldwide launch more than two thousand strategic alliances every year, and more than half never deliver as promised. In Strategic Alliances, Steve Steinhilber proves that, despite the odds, alliances are critical to the business strategy for companies competing globally: customers want integrated solutions to their problems, and that's pushing companies to work together to create differentiated offerings. Equally crucial, well-managed alliances generate important forms of business value, including new products and accelerated growth. Drawing on his experience as the head of Cisco's Strategic Alliances group, Steinhilber has created tools and guidelines that will help you forge alliances that work. He describes the three essential building blocks of successful alliances and explains how to establish: The right framework--by articulating how an alliance will help you achieve your company's strategic business goals and identifying potential partners. The right organization--by staffing your alliance organization with the right people and constantly honing their skills The right relationships--by cultivating trust among the many key internal contacts in your organization and your alliance partners Engaging and authoritative, Strategic Alliances shows you how to manage strategic partnerships more effectively and maximize their value in a complex and changing business environment. From our new Memo to the CEO series--solutions-focused advice from today's leading

practitioners.

examples of successful strategic alliances: Partnerships, Joint Ventures & Strategic Alliances Stephen I. Glover, Craig M. Wasserman, 2003 Helps you dissect any proposed transaction, spot the issues that need to be addressed, and achieve a successful outcome. This book includes discussions on: building a successful partnership, joint venture and strategic alliance; choice of entity considerations; fiduciary duties; tax and regulatory issues; and the role of lawyers.

examples of successful strategic alliances: Strategic Corporate Alliances Louis E.V. Nevaer, Steven Deck, 1990-12-30 In a timely and important contribution to the management literature, Louis Nevaer and Steven Deck take a careful, critical look at the various forms of corporate restructurings prevalent today-alliances, mergers, and acquisitions-and at their long-term implications for the structure of corporate America. Taking issue with those who see the takeover frenzy as revitalizing American industry, the authors argue that instead the takeover business is weakening American industry and accelerating America's decline in the global economy. They analyze the opportunity costs being incurred by both individual firms and the entire nation through the wave of takeover activity in the 1980s, demonstrating that the large debts taken on by corporate America to either finance or fend off takeovers has hampered America's ability to compete effectively in world markets. The authors then identify the essential criteria for a truly successful alliance, merger, or acquisition and suggest models for such restructurings in the future. Divided into five principal sections, the volume begins by examining the failure of current alliance, merger, and acquisition strategies. The authors discuss the economic effects of restructurings on stakeholders and employees and look at the post-acquisition financial performance of the new corporate entities. The next three sections present in-depth analyses of alliances, mergers, and acquisitions. For each type of restructuring, the authors identify and assess the management strategies commonly pursued and offer extended case-study examples of failed and successful strategies. In the final section, the authors point the way toward more effective strategic alliances. They explore selection strategies that can help ensure a successful alliance, discuss the critical area of market planning, and offer a model for the future based upon the real-world alliance between Vulcan Materials and Calizas Industriales del Carmen. Investment bankers, corporate executives, and mergers and acquisitions specialists will find this a balanced and constructive critique of the process of corporate restructuring that is today such an integral feature of the contemporary business scene.

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examples of successful strategic alliances: Surviving Supply Chain Integration National Research Council, Commission on Engineering and Technical Systems, Board on Manufacturing and Engineering Design, Committee on Supply Chain Integration, 2000-03-23 The managed flow of goods and information from raw material to final sale also known as a supply chain affects everythingâ€from the U.S. gross domestic product to where you can buy your jeans. The nature of a company's supply chain has a significant effect on its success or failureâ€as in the success of Dell Computer's make-to-order system and the failure of General Motor's vertical integration during the 1998 United Auto Workers strike. Supply Chain Integration looks at this crucial component of business at a time when product design, manufacture, and delivery are changing radically and globally. This book explores the benefits of continuously improving the relationship between the firm, its suppliers, and its customers to ensure the highest added value. This book identifies the state-of-the-art developments that contribute to the success of vertical tiers of suppliers and relates these developments to the capabilities that small and medium-sized manufacturers must have to be viable participants in this system. Strategies for attaining these capabilities through manufacturing extension centers and other technical assistance providers at the national, state, and local level are suggested. This book identifies action steps for small and medium-sized manufacturersâ€the seed corn of business start-up and developmentâ€to improve supply chain management. The book examines supply chain models from consultant firms, universities, manufacturers, and associations. Topics include the roles of suppliers and other supply chain participants, the rise of outsourcing, the importance of information management, the natural tension between buyer and seller, sources of assistance to small and medium-sized firms, and a host of other issues. Supply Chain Integration will be of interest to industry policymakers, economists, researchers, business leaders, and forward-thinking executives.

examples of successful strategic alliances: Strategic Mergers in Higher Education Ricardo Azziz, Guilbert C. Hentschke, Lloyd A. Jacobs, Bonita C. Jacobs, 2019-10-29 How proactive mergers can stabilize and enhance colleges and universities—and ensure their future. With the pool of high school graduates decreasing, national and global competition increasing, and the need to invest in new technologies and approaches growing, many universities and small colleges alike are struggling—not just to thrive, but to survive. In this challenging environment, mergers and consolidations are often viewed as options of last resort. Strategic Mergers in Higher Education, however, argues that college and university mergers are a legitimate and proactive strategic option to help ensure success, maximize quality and service, and yield the best return for faculty and students. In this thoughtful book, Ricardo Azziz and his coauthors—including higher education leaders who have led successful consolidations—address the many questions surrounding institutional mergers. When, they ask—and why—should a merger be considered? How can leaders deal effectively with the many challenges and opposition that a merger will inevitably face? What are the predictors of merger failure and success? And how do we successfully address the postmerger cultural divide? This thorough text demonstrates how mergers can dramatically accelerate the goals of postsecondary institutions. The book is informed by an extensive review of published reports, interviews with over thirty higher education leaders, individual case studies, and the experiences of the authors themselves. Addressing numerous critical questions, this practical guide is aimed at higher education leaders and their boards, the campus leaders charged with executing transformative mergers, and any policy makers interested in change management or the future of higher education.

examples of successful strategic alliances: The Strategic Alliance Handbook Mike Nevin, 2016-03-03 Strategic alliances offer organisations an alternative to organic growth or acquisition when faced with the need to develop the business to a new level, innovate in terms of products or services or significantly reduce costs. The Strategic Alliance Handbook is a clear and complete guide to the nuts and bolts of the process behind successful collaborations. The book enables readers to understand the commercial, technical, strategic, cultural and operational logic behind any alliance and to establish an approach that is appropriate for the type of alliance they are seeking and the

partner organisation(s) with whom they are working. Whether you are an alliance executive, responsible for the systems, strategy and performance of your organisation's alliancing programme or an alliance manager needing to ensure the success of a given partnership, The Strategic Alliance Handbook is an essential guide.

examples of successful strategic alliances: Strategic Alliances Peter Lorange, Johan Roos, 1993-12-08 Strategic alliances are becoming increasingly important as a long-term response to the move towards globalization of businesses, and to their need to learn and adapt quickly, gain access to new markets, and diffuse new technologies. In this comprehensive informative and practical text the authors delvop: An analysis of over 30 alliances in the US, Japan and Europe. A blueprint for successfully forming and implementing an alliance. Practical case histories of nine successful and unsuccessful alliances which highlight benefits and drawbacks. Highly successful in hardback, this book is now available in paperback for undergraduate and MBA students of corporate strategy and international business.

examples of successful strategic alliances: Putting Partnerships to Work Michael Warner, Rory Sullivan, 2017-10-24 The World Summit on Sustainable Development in Johannesburg clearly identified the corporate sector as one of the key actors in the delivery of national and international poverty reduction targets in developing countries. Partnerships between government, civil society and business were proposed as one means whereby these poverty reduction targets were to be achieved. Despite the rhetoric, there was less consideration of how such partnerships could work in practice, the outcomes that could be achieved, or the relative merits of partnerships over other, more traditional approaches to development. This book is about partnerships between the private sector, government and civil society. Its objective is to share practical experiences in establishing and implementing such partnerships and to show how partnerships work. The focus is on the oil, gas and mining industries, as these sectors have tended to be the primary drivers of foreign investment in developing countries. These corporations increasingly operate in regions characterised by poor communities and fragile environments. The more effective use of external relationships to ensure the effective contribution of these investments to poverty reduction and local environmental management is critical, for the companies, for government, and for the poor. Putting Partnerships to Work is based on the work of the Secretariat of the Natural Resources Cluster (NRC) of Business Partners for Development (BPD). This major research programme, which ran from 1998 to 2002, aimed to enhance the role of oil, gas and mining corporations in international development. The programme objective was to produce practical guidance, based on the experience of specific natural resource operations around the world, on how partnerships involving companies, government authorities and civil-society organisations can be an effective means of reducing investment risks and of promoting community and regional development. The programme encompassed partnerships in Colombia, Nigeria, India, Venezuela, Bolivia, Zambia, Azerbaijan, Indonesia and Tanzania. The specific projects that were implemented included not only traditional development projects such as the provision of water, healthcare or infrastructure but also themes as diverse as conflict prevention, regional development, micro-enterprise development and managing oil spill compensation. Based on the experience of establishing and implementing effective partnerships, the NRC identified good practice, and developed replicable guidelines, tools and training materials. This book is not only about good practice; it presents both the positive outcomes and lessons from the programme, as well as the risks and costs, and where things went wrong. It also provides evidence not only of the viability of partnerships (i.e. that partnerships can work) but also evidence that partnership approaches can provide substantially better outcomes for all parties than can more traditional approaches to development or corporate social responsibility. For example, a road in India was constructed at 25% of the cost to government; it took just 11 months for a community health centre in Venezuela to become operational and with its long-term financial future assured; and primary education enrolment rates in the vicinity of a gold mine in Tanzania have jumped from a historic level of 60-80% to almost 100% (as a consequence of improved infrastructure and community awareness of the importance of education). These development and

public-sector benefits have been accompanied by substantial business benefits, including significant reductions in the cost of community development initiatives and/or the leverage of additional resources, greater sustainability and viability of development projects and significant improvements to corporate reputation and their local social licence to operate with communities. The book argues that to achieve these benefits requires all parties to invest time and effort in first exploring the best design for the partnership, understanding the motivations of their potential partners and, once the partnership has been established, continuing to actively support the partnership and ensure its ongoing viability. Partnerships that engage the strengths of companies, government and civil society can, under the right conditions, yield better (and more sustainable) results for communities and for business than traditional approaches to development. The authors argue that, because it is built on the central idea of each partner doing what they do best, the partnership approach offers an opportunity to rethink the way in which companies view they contributions to the livelihoods of local communities. Through partnerships it is possible that community development will be seen less as an add-on or cost to the company but more an integral part of business strategy providing significant commercial and other benefits. Perhaps most importantly, partnerships offer the potential for regional operating companies to change the perceptions of government and of civil society that the company will take the primary responsibility for local development. Rather, partnerships enable companies to locate themselves as one of (but not the only) agent of development in the local region. Partnerships enable communities to take charge of their own development needs, interacting with government to jointly design and maintain public services. They also allow government to play its proper role of fulfilling its public mandate, delivering necessary services and ensuring the quality and sustainability of development impacts. The challenges of poverty reduction in the developing world are so great that no one sector can address them on its own. Partnerships between business, government and civil society are a means of addressing this most fundamental of truths. It is hoped that this book will provide a road map for all those working towards making the elimination of poverty a reality.

examples of successful strategic alliances: Cooperative Strategy Pierre Dussauge, Bernard Garrette, 1999-07-09 Cooperative Strategy Competing Successfully through Strategic Alliances Pierre Dussauge and Bernard Garrette HEC-School of Management, France In recent years, such corporate giants as Boeing, Toyota, Nestlé, Philips, United Airlines, IBM, and Intel have increasingly turned to alliances in order to develop new products and technologies, enter new markets, and globalize their activities. Indeed, no one firm, however dominant, can beat the competition entirely on its own. Unfortunately, managers have found collaboration to be a difficult, and sometimes dangerous, strategy; they have often over-estimated the benefits of alliances while overlooking their pitfalls which only materialize over time. C.K. Prahalad notes in the foreword that managers need a robust framework for navigating through these uncharted waters and that this book provides an invaluable source of ideas and practical guidance in their search. As the dynamics of the business landscape change and alliances become an increasingly used competitive weapon, Cooperative Strategy will enable managers to plan, implement and make the best use of strategic alliances. This book significantly advances the literature on strategic alliances. The case studies are fresh and the insights they provide are powerful. This book is a must read for both managers and academics interested in cooperative strategies. Nitin Nohria, Professor of Business Administration, Harvard Business School This book provides an excellent guide to the new skills needed in an environment where more and more managers must learn to collaborate in order to enhance the competitive position of their company. No-one can become a global leader alone. John M. Stopford, Professor of International Business, London Business School The framework developed by Pierre Dussauge and Bernard Garrette provides new and valuable insights on the strategic and managerial issues raised by alliances, in particular when these alliances bring together companies that compete in the same industries. Indeed, getting former competitors to collaborate efficiently is a difficult endeavour; this book offers managers guidelines that will make this challenge less daunting. Jean-Luc Lagardère, CEO, Matra-Hachette This excellent book provides insightful clarity on the various types of alliances

and successfully explores the issues, pitfalls and traps which ensuare the misinformed. The examples are rich and the perspective truly global. In particular, it disentangles the more creative forms of 'co-opetition' between rival firms, and lays out the longer term outcomes of alliances. It is pragmatic and practical, bristling with concrete suggestions on how to make alliances successful. Bruce Simpson, Principal, McKinsey&Company

examples of successful strategic alliances: Strategic Networks J. C. Jarillo, 2014-05-12 Strategic Networks: Creating the Borderless Organization focuses on the principles, methodologies, and approaches involved in the creation of borderless organizations. The book first underscores competition and cooperation and the ways to organize a business system. Discussions focus on organization as a way to meet strategic demands, vertical integration and subcontracting, intrinsic profitability of different activities, disadvantages of vertical integration, and guidelines for decision-making on vertical integration. The monograph then examines over-subcontracting, strategic network, and essence of a strategic network. Topics include generating trust, how to reduce transaction costs, competition and cooperation, subcontracting in the automobile industry, advantages of shops, manufacturing and selling activities, and network organization. The publication explores international considerations, including cost of the activities and costs of coordination in international business, vertical integration and subcontracting across borders, and coordinating efficiently across borders. The book is a valuable source of information for researchers interested in the establishment of borderless organizations.

examples of successful strategic alliances: Foreign Direct Investment and Strategic Alliances in Europe Hong Liu, 2018-10-24 Advance your business interests in the ever-changing European market! Foreign direct investment (FDI) and strategic alliances are among the most popular modes of international market entry and expansion in major markets by multinationals. This informative book uses case examples, a wide-ranging survey, and the expertise of authorities in the field to shed light on the when, why, and how of investing and forming alliances in the volatile environment of the European market. Providing both theoretical background and fascinating case studies, Foreign Direct Investment and Strategic Alliances in Europe begins with an examination of the relationship between contextual and strategic factors and foreign market entry strategies. Then it illustrates its meaning with a real-world application of that information, in this case examining the way Israeli manufacturers developed their entry strategies in the European Union. This insightful book also: analyzes the market entry, development, and expansion of the Coca-Cola company in Russia discusses strategic problems, barriers to expansion, and first-versus late-mover advantages in Russia's transition economy looks at the relationship between United States software firms and European companies provides guidelines for choosing what form a strategic alliance should take presents a survey of 114 international strategic alliances between firms in the United Kingdom and their European, American, and Japanese partners Strategic alliances and foreign direct investment are expected to continue to flourish in Europe. By integrating FDI issues with those of strategic alliances, this well-referenced book will provide you with insights into both areas as well as up-close perspectives on specific segments of the European market.

examples of successful strategic alliances: <u>Global Business Alliances</u> Refik Culpan, 2002-03-30 Through key insights and ideas, the possibilities and realities of corporate alliances begin to emerge.--BOOK JACKET.

examples of successful strategic alliances: An overview and analysis of strategic alliances on the example of the car manufacturer Renault Nina Rakowski, Martin Patz, 2008-10-08 Seminar paper from the year 2007 in the subject Business economics - Offline Marketing and Online Marketing, grade: 58%, University of Lincoln (Faculty of Business & Law), course: International Marketing Strategy, language: English, abstract: [...] There are many different types of partnerships like joint ventures, consortia, licensing, networks and strategic alliances. For a detailed analysis this work concentrates on strategic alliances. To give an insight on the topic this work analyses the alliences between the car manufacturers Nissan and Renault and Renault and Volvo. These partnerships are examples of alliance's success and failure. On the basis of these examples

this work illustrates the sources of alliance formation and how alliances are able to create competive advantage but also the reasons why so many alliances fail. Before the case studies of the above mentioned companies will be discussed this work explains the sources of alliance formation on a theoretical basis.

examples of successful strategic alliances: Strategic Alliances to Scale Up Financial Services in Rural Areas Joselito S. Gallardo, Michael Goldberg, Mike Goldberg, Bikki K. Randhawa, 2006-01-01 Business firms have employed strategic alliances with other firms to effectively manage costs, overcome resource and technology constraints, and enhance competitive position. The principle and practice of strategic alliances can be applied as well for productive and beneficial institutional collaborations in rural financial markets to expand the array of financial products and to scale up access of rural households and micro-businesses to financial services. Strategic alliances comprise a new theme in rural finance. The institutions in the study used strategic alliances to tap new capital resources, manage transaction costs, access banking technology and infrastructure and acquire new skills to provide an expanding array of financial services to wider markets. The authors carefully examine the experiences of selected rural finance institutions and their strategic allies or development partners in Guatemala, the Philippines, Ghana and India to draw out the main findings and share the lessons that may be gainfully applied in other country settings. The study addressed a number of key questions: - What motivated the rural finance institution to structure its alliance or partnership with a bank, commercial or development organization? - How are gains from and costs of alliances and partnerships shared between collaborating institutions? - What are the key elements that make partnerships or alliances successful, and which conditions lead to unproductive ones? -Which financial products and services are best introduced through strategic alliances?

examples of successful strategic alliances: Alliance Competence Robert E. Spekman, Lynn A. Isabella, 1999-12-28 If a partner understands better the role alliances play in business strategy, is able to engage in a strategic conversation around the needs for and benefits derived from an alliance, and has a more sophisticated approach to partner selection, there should be fewer conflicts down the road. —from Alliance Competence Dell Computers revolutionized the PC market when the company formed an alliance between Intel and FedEx. Through this partnership, Dell was able to mass-customize and deliver computers faster than most of its competitors. With monthly losses around \$1 million, USAir decided to join forces with British Airways. Through this alliance, USAir became a global player in the airline industry, and gave both companies the ability to save millions in annual costs by incorporating joint purchasing of services, fuel, aircraft, and more. Strategic alliances are becoming more and more essential to the viability of a company. These alliances are pervasive throughout the corporate landscape and have a big impact on the way business is conducted across the globe. Written by strategy experts from the University of Virginia's prestigious Darden School, Alliance Competence combines the latest research and case studies to explore the key aspects necessary to develop a successful alliance. Enhanced by a five-year study of global companies, this book offers unique insights about building the foundations of alliance competence. These competencies provide firms with a source of sustainable competitive advantage that will help them compete more successfully in global markets. Through actual war stories the problems and challenges that alliances tend to face are revealed, as well as concrete suggestions for managing through the evolutionary cycle. After examining all the research available, the authors introduce a process they've developed called The No Blame Review? (NBR). This collaborative, nonjudgmental process helps alliances constructively confront times when the alliance seems off track. The NBR creates an objective, nonthreatening, and non-value-laden opportunity for alliance managers and strategic sponsors on both sides to raise, investigate, and review serious issues. It also allows partners to check the alliance's vital signs and to make a determination that all systems are in alignment. This process provides the most positive approach to conflict resolution. The insight, real-world examples, and research featured in Alliance Competence will give you the tools and diagnostics necessary for locating potential allies and creating a successful alliance. A thoughtful, experience-based exploration of the subtleties and nuances that must be addressed when entering

into complex alliance relationships. Required reading! —Lawrence M. Small, President and COO, Fannie Mae From global service enterprises to e-business start-ups, firms in the future will win or lose by how well they manage their alliance strategies. This book is a gold mine of valuable perspectives, useful advice, and practical checklists that will help you tilt the game in your favor. Read it and, more importantly, use it to develop your own alliance competence. —Benjamin Gomes-Casseres, Director, MBA Program, Brandeis University and author, The Alliance Revolution

examples of successful strategic alliances: Cases in Alliance Management Jean-Louis Schaan, Micheál J. Kelly, 2006-09-07 Drawn from best practices, this casebook provides a practical road map and real-life case studies to help students develop the necessary skills to design, negotiate, and manage domestic and international alliances. Editors Jean-Louis Schaan and Micheál J. Kelly have organized this book around the four major phases in the alliance formation and management process—strategic rationale, partner selection, negotiation, and implementation.

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examples of successful strategic alliances: Strategic Alliances & Marketing Partnerships: Gaining Competitive Advantage Through Collaboration And Partnering Richard Gibbs & Andrew Humphries, 2009 The pressures to compete in a global economy force businesses to work collaboratively. While the rewards for partnering can be greater in value than those which a firm could accomplish independently, many alliances fail, which suggests a lack of the necessary knowledge and skills to establish a successful partnership. Strategic Alliances and Marketing Partnerships will help you to understand how partnerships function and how you can manage them more effectively and efficiently. Based on solid research and dealing with key topics such as supply chain management, marketing channels and relationship management, it identifies the factors that determine partnering excellence. Whatever the nature of the relationship -outsourcing, strategic alliances or co-manufacturing-there are eight distinctive relationship types identified by the authors to help managers optimize business-to-business partnerships. With case studies from prominent global organizations such as Wal-Mart, Toyota, General Motors and Dell, Strategic Alliances and Marketing Partnerships with help you to understand the problems that affect partnering and make effective decisions to improve both the relationship and productivity. According to a recent study, most companies surveyed nowadays recognize that alliances are of very high importance to the realization of their strategic objectives. However, the dramatically high failure rates of business partnering-estimated at over 50 per cent-suggests that companies often lack the skills and knowledge to determine the best strategic fit, negotiate win-win agreements, align organizational

cultures and get people to work together productively. Based on ground-breaking research Strategic Alliances and Marketing Partnerships identifies the key factors that determine partnering excellence and will help you to optimize your business-to-business partnerships. It will help you to understand how partnerships function and how you can manage them more effectively and efficiently-whaterver the nature of the relationship. Using case studies it explores key topics including: The strategic value of partnering The evolution of supply chain networks, marketing channels and strategic alliances The obstacles and drives of successful partnerships Relationship marketing Understanding partnership and alliance dynamics Evaluating partnership performance Strategic Alliances and Marketing Partnerships also includes eight distinctive relationship types, defined by the authors, to help you to identify and assess the nature of you own partnerships, maximize their value and ensure their success. Contents: Introduction: Placing a value on your key commercial partnerships The Business of Partnering: A crisis in management Diminishing sources of competitive advantage From product-base competition to knowledge-base advantage Extending the boundaries of the firm The strategic value of partnering Partnering and competing supply chains The problems of understanding your partners The Evolution of Partnership-Driven Business Strategies: Introduction The development of supply chain management Supply chain networks Strategic alliances Marketing channels Managing buy-sell relationships Conclusion The Obstacles and drivers of Successful Partnerships: Introduction Leveraging mutual investments Learning from each other Governance The influence of leadership and control mechanisms Understanding partnership performance Proactive relationship management Summary Relationship Marketing: a New-Old Theory of Business Relationships: Marketing foundations Relationship marketing rediscovered Collaborate or fail From power management to relationship management The relationship business Modelling the marketing relationship Managing partnership value Building relationship management capabilities Summary Understanding Partnership and Alliance Dynamics: Introduction A new economic view of partnerships Partnerships as spiral dynamics Finding the measure of partnership performance Conclusion Working Hard at the Soft Factors: Introduction Evaluating partnership performance Opportunities and challenges created through Collaborative innovation Opportunities and challenges created through partnership quality Opportunities and challenges of creating value The model of partnership performance Summary The Gibbs+Humphries Partnership Types: Introduction Evangelists Stable pragmatists Rebellious teenagers Evolving pessimists Captive sharks Cherry pickers No can dos Deserters Summary Making Partnerships and Alliances Work for you: Management implications Determining the right partnership type Partnership types and market development Relationship management and the Gibbs-Humphries Partnership types The Gibbs-Humphries partnership types and marketing Conclusion Further reading Index

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examples of successful strategic alliances: Strategic Alliances: A guideline for Identification, Evaluation, Negotiation and Implementation Daniel Klein, 2012-08-28 Diploma Thesis from the year 2001 in the subject Business economics - Miscellaneous, grade: 1, AKAD University of Applied Sciences Stuttgart, language: English, abstract: The purpose of this thesis is to give a review about the broad topic of Strategic Alliances namely in a way understandable to non-management experts. After reading this thesis the reader should be able to answer guestions such as • what are Strategic Alliances, • should a company operate through Strategic Alliances or should other strategies be considered, • what types of Strategic Alliances do exist, • how to identify the strategic and operational fit, • what impact company culture can have on an alliance, • evaluate and assess capabilities, • how to negotiate and select partners, • what impact country culture can have on alliances, • how to implement and make the alliance work. Deliberately, this thesis is kept very general, and the relevance to the construction industry is outlined at the end of the parts 1, 2 and 9 respectively. Furthermore the objective is to be practice-oriented rather than to wander in theoretical realms. Just like an estimate this thesis covers the major items and detailed samples are only provided in special cases to underline some very important coherences and to make the 'theory' more understandable. Samples and further information can be found in the respective appendices. Hence, the purpose of this thesis is not an enumeration of Strategic Alliance samples, as every Strategic Alliance highly depends on particular circumstances. However, the samples and further information covered by the appendices will facilitate the general understanding of some issues.

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